

# Contract Theory - Moral Hazard Presentation

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## First Paper:

- **“Efficient and Nearly Efficient Partnerships”** *by: Legros, Matthews*
- *Published in: The Review of Economic Studies (1993)*

## Second Paper:

- **“A Comparison of Tournaments and Contracts”** *by: Green, Stokey*
- *Published in: Journal of Political Economy (1983)*

## 1 Efficient and Nearly Efficient Partnerships

- Introduction
- The Model
- Examples
- Main Results
- Conclusion
- Implications for Other Literatures

## 2 A Comparison of Tournaments and Contracts

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- If the partners' actions are not verifiable, partnerships are inefficient due to deviation by players. Therefore, we aim to design a contract such that nobody deviates in the equilibrium.

This paper:

- Studies deterministic partnerships in which risk neutral partners jointly produce according to a nonstochastic technology and share the resulting output.
- Gives conditions under which efficiency is attained.

# Notation and Assumptions

- $N = \{1, 2, \dots, n\}$  risk neutral partners ( $n \geq 2$ ).
- Set of possible actions for each partner is  $A_i$ .
- Disutility function for each partner  $v_i : A_i \rightarrow \mathbb{R}$ .
- Production function  $f : \times_{i \in N} A_i \rightarrow \mathbb{R}, y = f(a)$ .
  
- *Efficient actions* are those which maximize:

$$W(a) \equiv y(a) - \sum v_i(a_i).$$

Efficient actions are supposed to exist and are unique.

- A *sharing rule*,  $s : f(A) \rightarrow \mathbb{R}^n$ , determines each partner's share of the output:  $s_i(y)$  and satisfies the budget constraint:  $\forall y : \sum s_i(y) = y$ .

## Notation and Assumptions - Continued

- To each sharing rule  $s$  corresponds a *partnership game*,  $\Gamma(s)$ .
- The set of strategies for each partner is  $A_i$ , and his payoff function is:

$$u_i(a) \equiv s_i(f(a)) - v_i(a_i)$$

- \* *Efficiency is sustainable* if a sharing rule  $s$  exists such that  $a^*$  is a Nash equilibrium of  $\Gamma(s)$ .
- \* *Approximate Efficiency is sustainable* if  $\forall \epsilon > 0$ , a sharing rule  $s$  exists such that  $\Gamma(s)$  has a mixed strategy equilibrium,  $P = (P_1, P_2, \dots, P_n)$ , satisfies:

$$\mathbb{E}_P W(\tilde{a}) > W(a^*) - \epsilon,$$

where  $\tilde{a}$  is a random variable with distribution  $P$ .

# Example 1 - Leontief Production Function

- Let  $A_i = \mathbb{R}_+$ ,  $f(a) = \min(a_1/\theta_1, \dots, a_n/\theta_n)$ .
- Disutility function is strictly convex, differentiable, and satisfies  $v'_i(0) = 0$  for all  $i$ .
- Efficient actions are:  $a_i^* = \theta_i y^*$  for all  $i$ .
- Output is determined by  $\sum \theta_i v'_i(\theta_i y^*) = 1$ .
- Define  $s_i(y) \equiv \theta_i v'_i(\theta_i y^*) y$ .

Thus, we can write have:

$$u_i(a_i, a_{-i}^*) = \theta_i v'_i(\theta_i y^*) \times \min(a_i/\theta_i, y^*) - v_i(a_i).$$

- Best reply of partner  $i$  is  $a_i = \theta_i y^* = a_i^*$ , and efficiency is sustained.

## Example 2 - Increasing Production Function and Compact Action Set

- Let  $n = 2$ ,  $A_i = [0, 2]$ ,  $f(a) = a_1 + a_2$ , and  $v_i(a_i) = a_i^2/2$ . Then  $a^* = (1, 1)$  and it's not sustainable.
- The following mixed strategy is sustainable as an equilibrium:

$$P_1(0) = P_1(2) = \delta, P_1(1) = 1 - 2\delta, \text{ and } P_2(1) = 1$$

Note that this strategies converge to  $a^*$  as  $\delta \rightarrow 0$ .

- Define the sharing rule as:

$$s_1(y) = (y - 1)^2/2 \text{ and } s_2(y) = y - s_1(y) \text{ for } y \in [1, 3],$$

$$s_1(y) = y + F \text{ and } s_2(y) = -F \text{ for } y \notin [1, 3].$$

Then, for large enough  $F$ ,  $P_1$  is a best reply to  $P_2$  and vice versa.



## Further Notation

- Define the set of outputs that partner  $i$  can achieve by a unilateral deviation from  $a^*$ :

$$Y_i \equiv \{y \in \mathbb{R} \mid f(a_i, a_{-i}^*) \text{ for some } a_i \in A_i\}.$$

And define  $Y \equiv \cap_i Y_i$ . Note that  $y^* \in Y$ .

- Define:

$$c_i(y) \equiv \inf \{v_i(a_i) \mid f(a_i, a_{-i}^*) = y, a_i \in A_i\}.$$

Note that  $c_i(y^*) = v_i(a_i^*)$ .

- If outputs were shared equally, the most partner  $i$  could gain by a unilateral deviation from  $a^*$  that gives output  $y$  would be:

$$g_i(y) \equiv [y/n - c_i(y)] - [y^*/n - v_i(a_i^*)]$$

Therefore, the *average gain* from deviating to  $y$  is:

$$g(y) \equiv \frac{1}{n} \sum g_i(y) = \frac{1}{n} [y - \sum c_i(y) - W(a^*)].$$

- \* *Theorem 1*: Efficiency is sustainable if and only if:

$$g(y) \leq 0 \quad \forall y \in Y \text{ satisfying } y < y^*.$$

\* *Theorem 2: Approximate efficiency is sustainable if:*

$$A1 : A_i \subset \mathbb{R} \quad \forall i \in N,$$

*A2 :  $f : A \rightarrow \mathbb{R}$  is strictly increasing,*

hold, and  $\underline{a}_1 = \min(A_1)$  and  $\bar{a}_1 = \max(A_1)$  exist and are finite.

If  $a_1^* \in (\underline{a}_1, \bar{a}_1)$  and  $\delta \in (0, 1/2)$ , a fine  $F < \infty$  exists such that the strategies defined by:

$$P_1(\underline{a}_1) = P_1(\bar{a}_1) = \delta, \quad P_1(a_1^*) = 1 - 2\delta, \quad \text{and} \quad P_i(a_i^*) = 1 \quad \forall i > 1,$$

are an equilibrium for the sharing rule define by:

$$y \in Y_1 \Rightarrow s_1(y) = c_1(y), \quad s_i(y) = (y - c_1(y))/(n - 1) \quad \forall i > 1,$$

$$y \notin Y_1 \Rightarrow s_1(y) = y + (n - 1)F, \quad s_i(y) = -F \quad \forall i > 1.$$

In this paper:

- A necessary and sufficient condition is provided for a partnership to sustain full efficiency.
  - As in the case of Leontief Production Function example.
  - Consistent with Holmstrom (1982)'s Budget Breaker that has no influence on the output, but sets the budget such that everybody implements their first best effort.
- Approximate efficiency is shown to be achievable in large class of partnerships.
  - As in the case of Increasing Production Function and Compact Action Set example.
  - *Limited Liability* may restrict the degree to which we approximate efficiency. Hence, it's good to include some wealthy partners in a partnership!

# Implications for Other Literatures

- 1 Bull, Jesse, and Joel Watson. "Evidence disclosure and verifiability." Journal of Economic Theory 118.1 (2004): 1-31.
- 2 Desai, Mihir A., C. Fritz Foley, and James R. Hines Jr. "The costs of shared ownership: Evidence from international joint ventures." Journal of Financial Economics 73.2 (2004): 323-374.
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- 5 Rahman, David. "But who will monitor the monitor?." American Economic Review 102.6 (2012): 2767-97.

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- Generally, tournaments ignore the information in an inefficient way.

This paper:

- Studies the environment under which tournaments and independent contracts perform better than the other.
- In its setup: one risk-neutral principal employs many risk-averse agents.

# Notation and Assumptions

- $N = \{1, 2, \dots, n\}$  risk averse agents, each with utility:

$$U^i(m_i, x_i) = u(m_i) - x_i,$$

where  $m_i$ , and  $x_i$  are agent's income and effort, respectively, and  $u(\cdot)$  is strictly increasing and strictly concave.

- The output of agent  $i$ ,  $y_i$ , depends stochastically on his effort level  $x_i$ :

$$y_i = z_i + \eta,$$

where  $z_i$  is a random variable whose distribution depends on  $x_i$ , and  $\eta$  is a random variable affecting all of the agents.

- Let  $F(\cdot; x_i)$  denote the conditional CDF for  $z_i$  given  $x_i$ ; since the agents are identical ex ante,  $F$  does not depend on  $i$ .



# Notation and Assumptions - Continued

- The agents observe private signals  $\sigma_i \in \mathbb{R}$  about  $\eta$  before choosing their effort level. Let  $G$  denote the CDF for  $(\eta, \sigma)$ .
- Assume that  $z_i$  and  $(\eta, \sigma)$  are independent and  $\eta$  has zero mean.

The principal:

- Only observes the outputs,  $y = (y_1, \dots, y_n)$ , and not the agents' effort levels.
- Pays  $v(y) \equiv u(R(y))$  in *util* for a reward function  $R(y)$ .
- Wants to maximize:

$$\mathbb{E}[y - u^{-1}(v(y))],$$

subject to agents' ICs and IRs.

# Independent Contracts

- The problem of the principal is to choose the optimal  $(v, X)$  subject to agents' constraints:

$$S_{ci}(G) \equiv \{(v, X) | v : \mathbb{R}_+ \rightarrow [0, B], X : \mathbb{R} \rightarrow \mathbb{R}_+;$$

$$X(\sigma_i) \in \arg \max_x \int v(y) \int f(y - \eta; x) dG(\eta, \sigma_{-i} | \sigma_i) dy - x \quad \forall \sigma_i, \\ \int \int (v(y) - X(\sigma_i)) f(y - \eta; X(\sigma_i)) dG(\eta, \sigma) dy \geq u^0 \}$$

- The expected payoff of the principal is:

$$P_{ci}(v, X, G) \equiv \int \int (y - u^{-1}(v(y))) f(y - \eta; X(\sigma_i)) dy dG(\eta, \sigma)$$

# Tournaments

- The prizes are  $w = (w_1, w_2, \dots, w_n)$  in *utils*.
- In tournaments, the rank order of the outputs depend only on the  $z_i$ s and NOT on  $\eta$ :

$$y_i \geq y_j \iff z_i \geq z_j.$$

- The problem of the principal is to choose the optimal  $(w, \bar{x})$  subject to agents' constraints:

$$S_T(n) \equiv \{ (w, \bar{x}) \mid w \in [0, B]^n, \bar{x} \in \mathbb{R}_+; \\ \bar{x} \in \arg \max_x \frac{1}{n} \sum_{j=1}^n w_j \int \frac{f(z; x)}{f(z; \bar{x})} \phi_{jn}(z; \bar{x}) dz - x, \\ \frac{1}{n} \sum_{j=1}^n w_j - \bar{x} \geq u^0 \}$$

where  $\phi_{nj}$  is the  $j^{\text{th}}$  order statistic of  $(z_1, \dots, z_n)$ .

- The expected payoff of the principal is:

$$P_T(n, w, \bar{x}) \equiv \int \int y f(y - \eta; \bar{x}) dG(\eta, \sigma) dy - \frac{1}{n} \sum_{j=1}^n u^{-1}(w_j)$$

- A1: There is no common error term. i.e. if:

$$\int_{\sigma \in \mathbb{R}^n} dG(\eta, \sigma) \equiv \begin{cases} 0 & \text{for } \eta < 0 \\ 1 & \text{for } \eta \geq 0 \end{cases}$$

- \* *Proposition 1:* For any  $F, G$  satisfying A1, and  $n \geq 2$ , given  $(w, \bar{x}) \in S_T(n)$ , there exists  $(v, X) \in S_{ci}(G)$ ,  $i = 1, \dots, n$ , such that:

$$P_{ci}(v, X, G) \geq P_T(n, w, \bar{x}), \quad i = 1, \dots, n.$$

The inequality is strict unless  $(w, \bar{x}) = ((u^0, u^0, \dots, u^0), 0)$ .

- *Corollary 1:* Let  $F, G$  satisfying A1, and  $n \geq 2$  be given. Then:

$$\max_{(v, X) \in S_{ci}(G)} P_{ci}(v, X, G) \geq \max_{(w, \bar{x}) \in S_T(n)} P_T(n, w, \bar{x}), \quad \forall i.$$

# Main Results - Continued

- A2: each member of the sequence  $\{G_k\}_{k=1}^{\infty}$  has a density function  $g_k$  such that:

$$\int g_k(\eta, \sigma_{-i} | \sigma_i) d\sigma_i \equiv g_{ki}(\eta | \sigma_i) < \frac{1}{k}, \quad \forall \eta, \sigma_i, i.$$

- \* *Proposition 2:* Let  $F, \{G_k\}_{k=1}^{\infty}$  satisfying A2, and  $n \geq 2$ , be given. Assume that  $f_x(z; x)$  is a function of bounded variation in  $z$ , for all  $x \geq 0$ , and that the bound,  $M$ , is uniform in  $x$ . Then, there exists  $K$  such that for all  $k > K$ :

$$\max_{(w, \bar{x}) \in \mathcal{S}_T(n)} P_T(n, w, \bar{x}) \geq \max_{(v, X) \in \mathcal{S}_{ci}(G_k)} P_{ci}(v, X, G_k), \quad \forall i.$$

The inequality is strict unless the lefthand side is equal to  $P^0$ .

## Tournaments:

- 1 Tend to reduce the randomness of agent's compensation by filtering out the common shock.
  - 2 Also tend to increase the randomness in agent's compensation by making his reward depend on the idiosyncratic shocks of his peers.
- Propositions 1, and 2, show that the relative (dis)advantage of tournaments versus contracts depends on which effect dominates.

The reason why tournaments are popular is that:

- It is much easier for the principal to determine the agents' rankings rather than to measure their effort levels.
- Tournaments filter out common shocks which is important if the distribution is unknown (such as nonstationary environments).

# Implications for Other Literatures

- 1 Rosen, Sherwin. "Prizes and incentives in elimination tournaments." (1985).
- 2 Ehrenberg, Ronald G., and Michael L. Bognanno. "Do tournaments have incentive effects?." Journal of political Economy 98.6 (1990): 1307-1324.
- 3 Dixit, Avinash. "Strategic behavior in contests." The American Economic Review (1987): 891-898.
- 4 Nalebuff, Barry J., and Joseph E. Stiglitz. "Prizes and incentives: towards a general theory of compensation and competition." The Bell Journal of Economics (1983): 21-43.

Thanks for your attention!